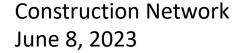
# City of San Diego Capital Improvement Program

Rania Amen, PE Director and City Engineer Engineering and Capital Projects James Nagelvoort, PE MBA Director Strategic Capital Projects

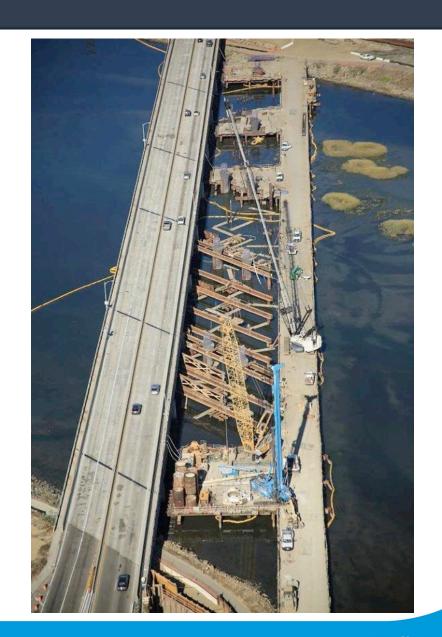






### **Presentation Outline**

- 5 Yr Capital Infrastructure Planning Outlook (FY2024-2028)
- FY2024 Capital Improvement Program (CIP) Budget
- Contracting Opportunities
- Contracting Requirements





## **About the 5-Year Outlook Report**

- 9<sup>th</sup> Annual Report
- Time Period: FY2024 thru FY2028
- Allows City leaders to make informed financial decisions on infrastructure priorities
- Report includes input from both City Council and the Community Planners Committee
- Planning Tool (not a budget document) to assist in:
  - Long term infrastructure planning
  - Monitoring and evaluating funding availability
- Facilitates the FY2024 Capital Improvements Program Budget Development



### Report Development: New Initiatives

- Build Better San Diego
- Parks for All of Us
- Equity in Infrastructure
- Climate Action Plan (CAP)
- Zero Emissions Municipal Buildings and Operations









### **Report Development: New Policies**

- Council Policy 000-32
   Neighborhood Input on Infrastructure Needs and Priorities
- Capital Improvement Program Transparency Policy 000-31 Transparency Policy
- Council Policy 800-14
   Prioritizing Capital Improvements Program Projects

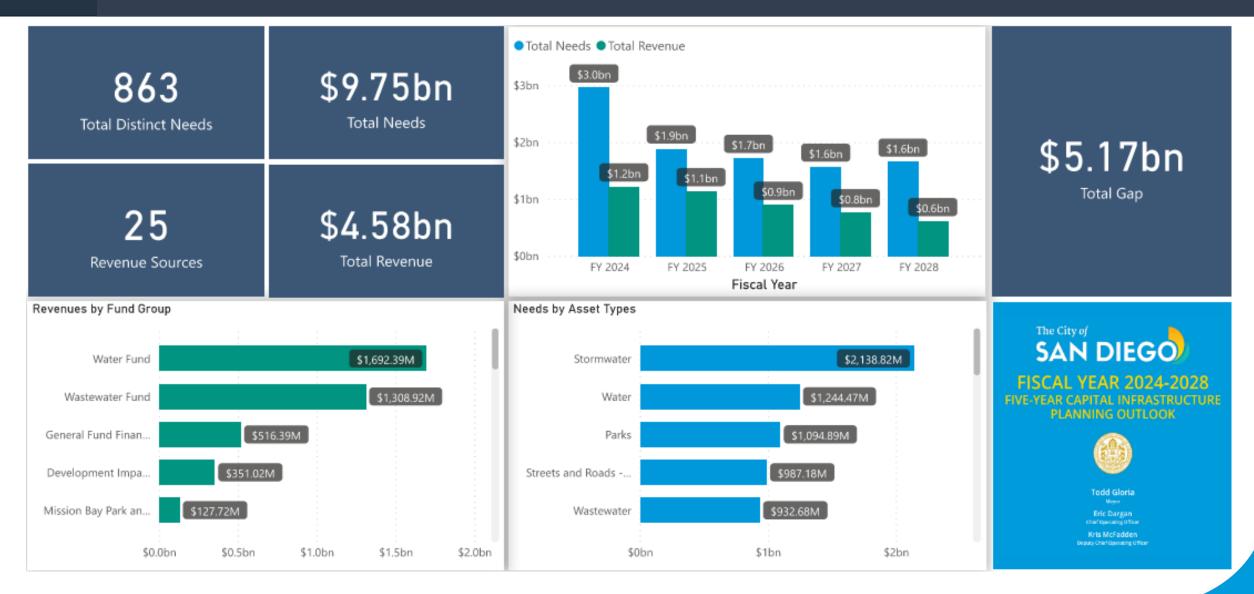








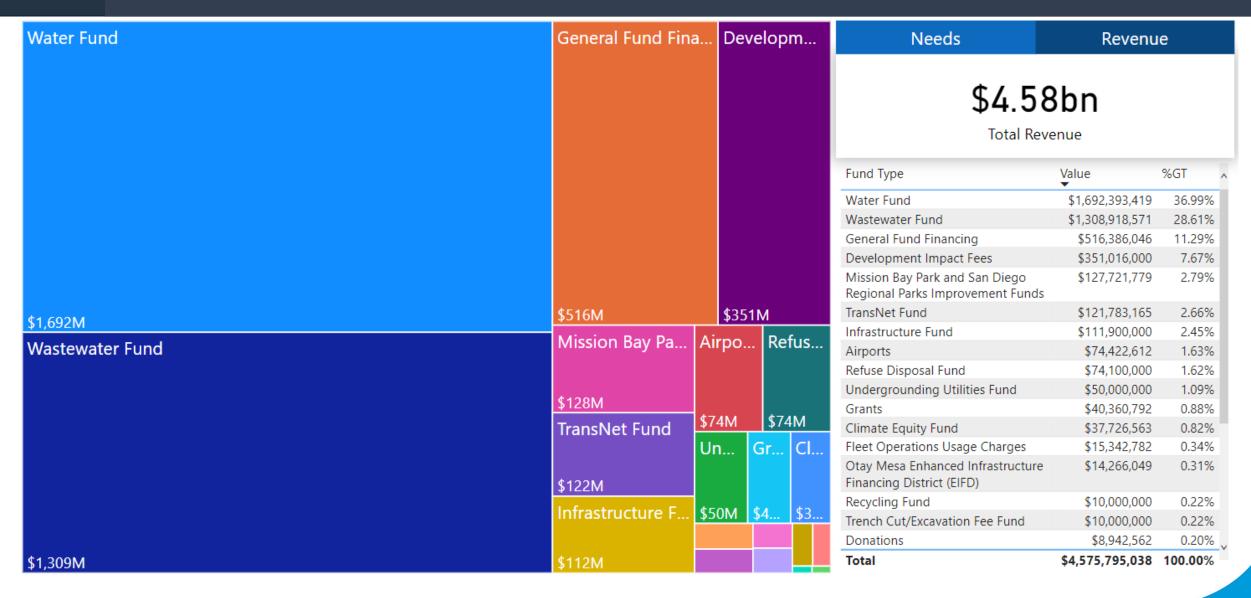
## FY24-28 Five-Year CIP Outlook Highlights



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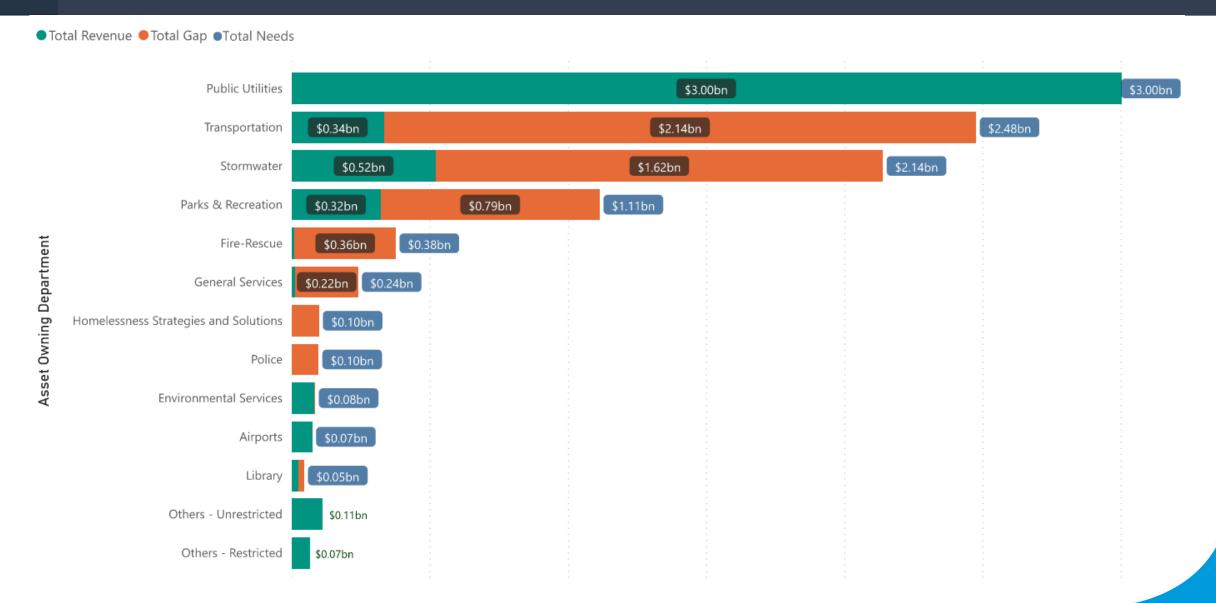
## **Total Projected Revenues**



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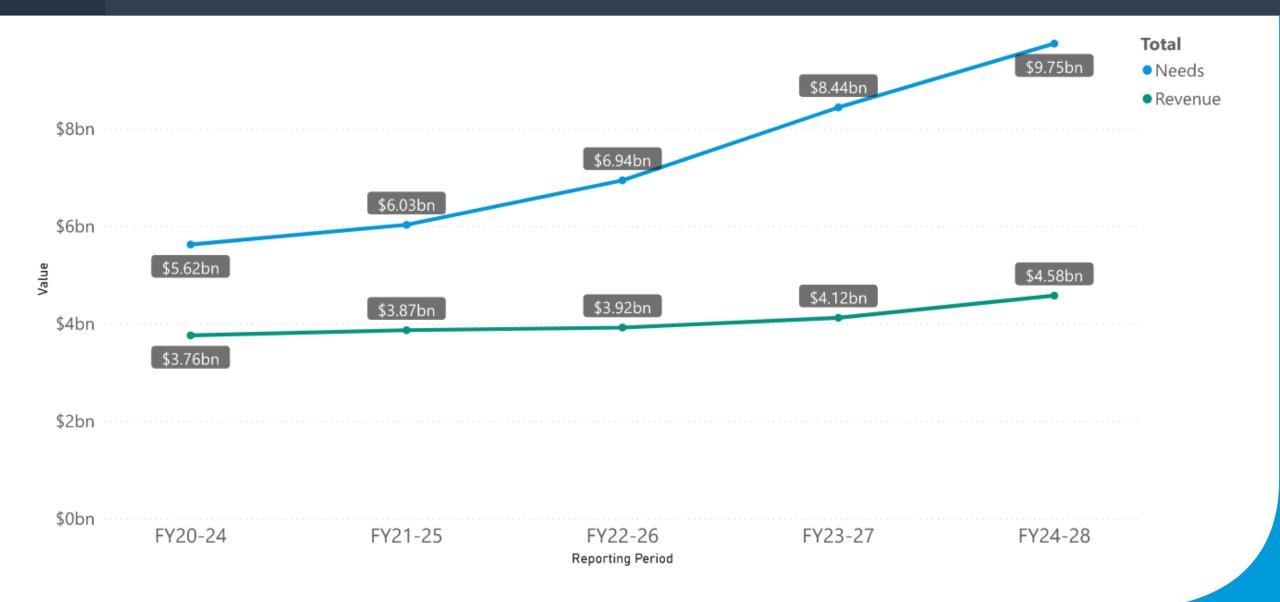


# **AMD by Fund Types**





## **Trend Analysis**





## **Factors Driving Up Cost**

- Rising Construction & Design Cost Impacts of COVID Limited Resources Impact of Federal Funding
- Aging City
   Increasing Quantities of Infrastructure Reaching End of Useful Life
   Replacing Infrastructure Constructed after World War II
- Replacement to Higher Standards New Regulations Climate Changes







#### FY 2024 PROPOSED BUDGET OVERVIEW

#### Proposed Budget - \$647.6M

- Part of the City's \$19.48B multi-year CIP program
- Funding for 73 Projects

#### Anticipated Budget - \$326.1M

- State and federal loans and grants, and impact fees
- City Council actions taken after December 31, 2022





### **TOTAL Estimated FY 2024 CIP BUDGET**

Department	FY 2024 Proposed		Total Estimated FY 2024 Budget
Airports	\$ 10,061,981	\$ -	\$ 10,061,981
Citywide	-	-	-
Department of Information Technology	6,831,563	-	6,831,563
Environmental Services	10,400,000	33,600,000	44,000,000
Fire-Rescue	-	-	-
General Services	4,687,819	-	4,687,819
Library	-	31,900,000	31,900,000
Parks & Recreation	38,605,201	72,007,671	110,612,872
Police	-	-	-
Public Utilities	410,182,672	90,665,364	500,848,036
Stormwater	23,298,510	36,123,411	59,421,921
Sustainability & Mobility	-	-	-
Transportation	143,567,597	61,800,195	205,367,792
Grand Total	\$ 647,635,343	\$ 326,096,641	\$ 973,731,984





### **BUDGET DISTRIBUTION BY ASSET TYPE**

Water Distribution and Reclamation	24.8%
Transportation	22.3%
Potable Reuse	17.2%
Wastewater	13.9%
Buildings	8.0%
Other	5.4%
Parks	<mark>4.8%</mark>
Drainage	3.6%





#### **CIP FUNDING OVERVIEW**

#### Wide variety of funding sources

- Each has been established for a unique purpose
- Most have restrictions, such as:
  - Types of projects
  - Geographic location
  - Contractual agreements

#### Limited amount of funding available

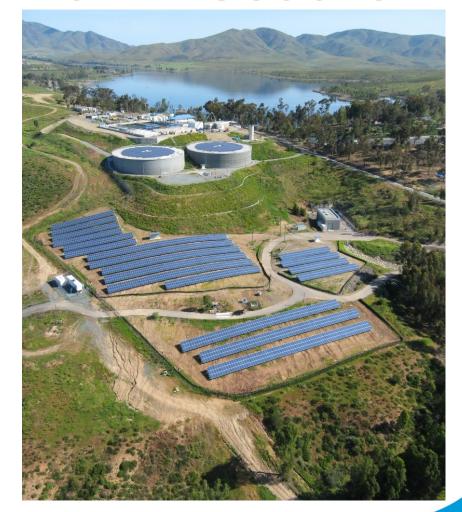
 Evaluate project needs and priorities (per Council Policy 800-14) against available and eligible funding sources





### FY 2024 PROPOSED CIP BUDGET BY FUNDING SOURCE

-		
Funding Source	FY 2024	Percent of Total CIP Budget
Airport Funds	\$ 10,061,981	1.55 %
Bond Financing	103,381,689	15.96 %
Development Impact Fees	6,400,000	0.99 %
Facilities Benefit Assessments	19,666,376	3.04 %
Fleet Services Internal Service Fund	2,028,631	0.31 %
Gas Tax Fund	4,742,656	0.73 %
Golf Course Enterprise Fund	4,000,000	0.62 %
Infrastructure Fund	19,990,288	3.09 %
Mission Bay Park Improvement Fund	12,869,721	1.99 %
Other Funding	1,275,291	0.20 %
Recycling Fund	10,000,000	1.54 %
Refuse Disposal Fund	400,000	0.06 %
San Diego Regional Parks Improvement Fund	6,329,850	0.98 %
Sewer Funds	136,411,094	21.06 %
TransNet Funds	27,324,625	4.22 %
Trench Cut/Excavation Fee Fund	2,000,000	0.31 %
Water Fund	280,753,141	43.35 %
Grand Total	\$ 647,635,343	





# Contracting Opportunities: Contracting Methods

#### 1. Consultant

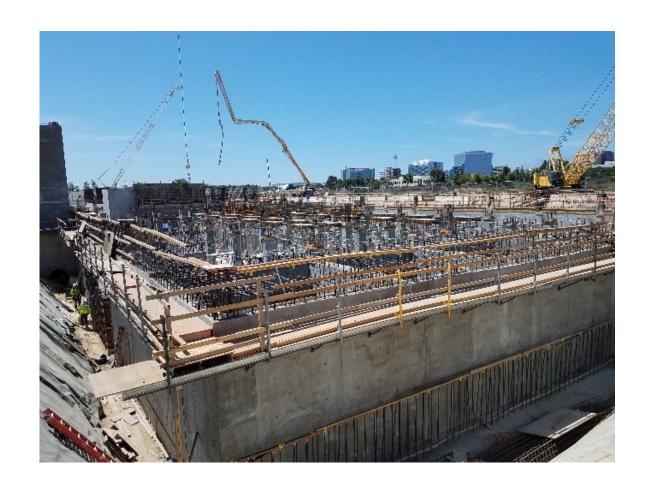
- As-needed Consultant Services
- Stand Alone/Project Specific

#### 2. Contractor

- Design-Bid-Build (DBB)
- Job Order Contracting (JOC)
- Emergency Contractor Rotation List
- CM@Risk

#### 3. Contractor/Consultant

- Design-Build (DB)
- Multiple Award Construction Contracting (MACC)



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# **Contracting Opportunities: Consultant**

#### **Types of Needs**

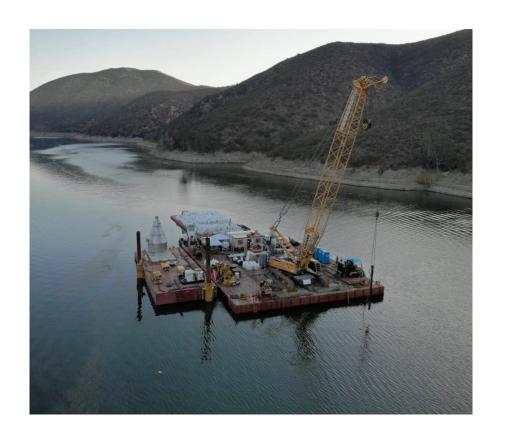
- Specialty Services
- Augmentation of City Staff

#### **Typical Services Contracted Out**

- Design: Civil, Mechanical, Electrical, Architectural, Traffic, Geotechnical
- Environmental
- Construction Management
- Surveying

#### **Contract Volume**

- FY2023: 32 Contracts for \$128M
- FY2022: 26 Contracts for \$49M
- FY2021: 30 Contracts for \$63M
- FY2020: 32 Contracts for \$82M
- FY2019: 24 Contracts for \$224M





# **Contracting Opportunities: Contractor**

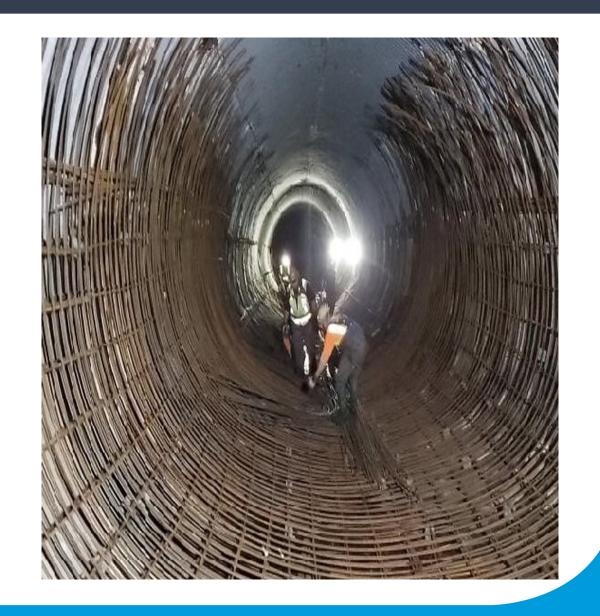
#### **Types of Projects**

- Water, Sewer, and Storm Water Pipeline Repair/Replacement
- Road Resurfacing & Sidewalk
- Pump Station & Treatment Plant Repairs/Expansions

  Bridge Repairs/Retrofits
- Park Improvements
- Water Quality Improvements
- Structures: Libraries, Fire Stations, Comfort Stations, Lifeguard Towers, Police Stations

#### **Contract Volume**

- FY2023: 77 Contracts for \$644M
- FY2022: 65 Contracts for \$281M
- FY2021: 78 Contracts for \$1.1B
- FY2020: 76 Contracts for \$347M
- FY2019: 67 Contracts for \$240M



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# FY24 Construction Contract Award Goal

# 124 Projects and approx. \$600 million in Construction Contracts

Asset Type	Number of Projects	Total Construction Amount	Total Project Cost
Airport	2	\$ 811,800	\$ 1,229,000
Buildings	5	\$ 10,197,205	\$ 15,325,384
Landfills	2	\$ 4,991,000	\$ 6,988,300
Parks	31	\$ 103,043,123	\$ 154,297,434
Sewer	21	\$ 100,158,946	\$ 139,175,892
Storm Water Drainage	7	\$ 34,567,559	\$ 51,528,413
Transportation	29	\$ 34,311,967	\$ 50,637,490
Water	27	\$ 311,481,463	\$ 422,531,292
Total	124	\$ 599,563,063	\$ 841,713,205



### FY24 Contract/Project Highlight

#### <u>S15020 (Sewer) - Tecolote Canyon Trunk Sewer Improvement</u>

Total Construction Cost: \$40,394,050 Total Project Cost: \$48,000,000

#### L16002.1 (Parks) - Mira Mesa Pool & Skate Plaza Ph2

Total Construction Cost: \$33,644,160 Total Project Cost: \$45,480,707

#### **Asphalt Overlay**

\$104 million

60 miles in FY24 and 75 miles in FY25

#### <u>B18117 (Storm Water Drainage) - South Mission Beach SD</u> <u>Replacement</u>

Total Construction Cost: \$18,664,140 Total Project Cost: \$25,674,925

#### **S12013 (Water) - Alvarado 2nd Extension Pipeline**

Total Construction Cost: \$110,900,000 Total Project Cost: \$145,691,810





# Contracting Opportunities: Bidding City Contracts

#### Advertisement

City Website, Capital Improvements Program (CIP) https://www.sandiego.gov/cip/bidopps

PlanetBids: <a href="https://pbsystem.planetbids.com/portal/17950/portal-home">https://pbsystem.planetbids.com/portal/17950/portal-home</a>





# **Contracting Requirements: Bidding City Contracts**

## **Prime Contractor Prequalification Program**

Up to \$500,000 (SLBE Program)	Up to \$15,000,000	\$15,000,000+
✓ Complete Questionnaire	✓ Complete Questionnaire	✓ Complete Questionnaire
✓ Bond letter stating firm's single project & aggregate bonding limits	✓ Bond letter stating firm's single project & aggregate bonding limits	✓ Bond letter stating firm's single project & aggregate bonding limits
✓ Financial Statement	✓ Reviewed Financial Statement	✓ Audited Financial Statement

For prequalification assistance:

https://www.sandiego.gov/cip/bidopps/prequalification

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# Contract Requirements: EOC

### **Program Overview:**

- Focus on Diversity & Non-Discrimination
- Small Local Business Enterprise (SLBE) Program

### **Program Requirements:**

- Submittal of Work Force Reports and/or Equal Employment Opportunity (EEO) Plan prior to Contract Award
- SLBE program applied to City Funded Construction and A&E contracts

### **Subcontracting Opportunities:**

- Mandatory SLBE Goals or GFE for consultant contracts valued over \$500K
- Bid discount for consultant contracts valued over \$500K
- Mandatory SLBE Goals on MACC Contracts (No GFE)
- Bid discount for construction projects valued at \$1-1.5M
- SLBE goals or GFE on construction projects over \$1M



# Contract Requirements: Prevailing Wage

### **Applies to:**

- Construction work over \$25,000
- Alteration, demolition, repair or maintenance work over \$15,000

State prevailing wage on City and/or State funded projects

https://www.dir.ca.gov/OPRL/DPreWageDetermination.htm

Davis-Bacon requirements on Federally funded projects

- https://www.wdol.gov/dba.aspx
- Contractor required to pay the higher of the two wages.



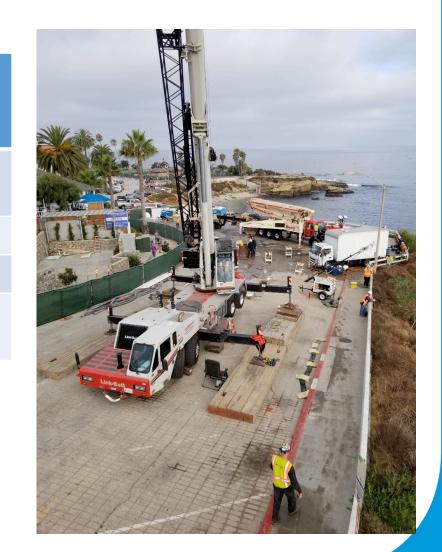
# Contract Requirements: Insurance

#### **General Requirements**

Insurance Type	Construction Contract Liability Limits	A&E Professional Consultant Agreement Liability Limit
Commercial General Liability	\$5M per Occurrence \$10M per Aggregate	\$2M per Occurrence \$4M per Aggregate
Automobile Liability	\$1M	\$1M
Worker Compensation	Statute	Statute
Professional Liability (Errors and Omissions)	\$1M per Occurrence \$2M per Aggregate	\$3M per Occurrence \$3M per Aggregate

#### **Specialty Insurance (when applicable)**

**Contractors Pollution Liability** Hazardous Transporters Builder's Risk Railroad Protective Liability



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# Contract Requirements: Bonding

#### **Bid Submittal**

Bid security due at time of bid in the amount not less than 10% of the total bid amount in the form of: 1. cashier's check; 2. certified check; or 3. corporate security bond.

#### **Contract Award**

- 1. Payment bond (Materials and Labor Bond) for not less than 100% of the contract price to satisfy claims of material suppliers and of mechanics and laborers employed on the project.
- 2. Performance Bond for 100% of the contract price to guarantee faithful performance of work within the time prescribed and in a manner satisfactory to the City.

Contractor shall maintain the bond in full force and effect until Acceptance and until all claims for materials and labor are paid and shall otherwise comply with Government Code.

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Construction Network June 8, 2023

